

8.1 TREASURER REPORT

8.3 BUILDING CODE OFFICIAL



MUNICIPALITY OF CALVIN

1355 PEDDLERS DRIVE, MATTAWA ON, POH 1V0

Tel: (705) 744-2700 • Fax: (705) 744-0309

building@calvintownhsip.ca • www.calvintownship.ca

BUILDING REPORT

MONTH: March, 2023

1. NUMBER OF PERMITS ISSUED	1
2. TOTAL MONTHLY VALUE	\$75,000
3. TOTAL FEES COLLECTED	\$775
4. TOTAL BUILDING VALUE TO DATE	\$75,000
5. TOTAL FEES COLLECTED TO DATE	\$775

COMMENTS:

Permit: 01-2023 Type: Camp/cottage Value: \$75,000 Fee: \$775

SHANE CONRAD
CHIEF BUILDING OFFICIAL

8.4 FIRE DEPARTMENT

CALVIN FIRE DEPARTMENT REPORT TO COUNCIL

April 11, 2023

Third Quarter report for July-August 2022

During the noted time, the Calvin Fire Department responded to five calls for service and participated in no community events. The calls consisted of four Motor Vehicle Collisions (of which one was a fatality) and one river rescue of an injured party. The community events consisted of having Halloween at the firehall and participating in the Annual Christmas parade in Mattawa.

Fourth Quarter report for October-December 2022

During the noted time, the Calvin Fire Department responded to three calls for service and participated in two community events. The calls consisted of two of live wires down and one garage fire. The community events consisted of having Halloween at the firehall and participating in the Annual Christmas parade in Mattawa.

First Quarter report for January-March 2023

During the noted time period, the Calvin Fire Department responded to three calls for service and participated in one community event. The calls consisted of one medical assist call, a CO2 alarm call, and a brush fire that turned out to be a garbage fire. The community event was the Family Day skate.

The RESCUE unit is not operational, nor is it repairable. It sits at the rear of the township property awaiting a decision to sell it for parts or scrap it. A decision on replacing it has not been dealt with by past council, nor fire management. We currently await the appointment of a fire chief so that we can move forward with a proposal to replace this unit.

The PUMPER truck is operational, but due to its age and constant need of repair, it was taken out of service and now sits at the side of the Township property for some decision. The previous Fire Chief was able to locate an excellent piece of Equipment (which we now call **ENGINE**) to replace the PUMPER and the past Council did approve it's purchase. There are apparently many reasons that a purchaser has not been found for the PUMPER and a decision on its future remains in doubt.

The remaining service vehicles are Pumper Tanker 2 (**PT2**) and Pumper Tanker 1 (**PT1**).

As you are aware, the Calvin Fire Department meets each Thursday night at 7:00pm for briefing and training at the firehall. However, after the briefing, the actual training may take place at other locations in the community.

Any person wishing to become a Calvin Volunteer fire fighter is welcome to come out on a Thursday night at 7:00pm to meet the crew and see what is involved.

Jordan WHALLEY

Captain, Calvin Fire Department

8.5 N.B. MATTAWA CONSERVATION AUTHORITY

Calvin Clerk

From: Calvin Clerk
Sent: Friday, March 17, 2023 10:26 AM
To: Treasurer
Subject: FW: 2023 NBMCA Budget
Attachments: 2023 Calvin Budget Letter from NBMCA.pdf; Attachment #1 Calvin Invoice.pdf; Attachment #2 - Budget 2023 NBMCA.pdf

Hi Leeann

Counsellor Moreton apprised Council of the upcoming levy at the March 14 regular meeting of Council, fyi.

Clerk's Office; Corporation of the Municipality of Calvin
1355 Peddlers Dr., R.R.#2, Mattawa, ON. P0H 1V0
Ph: 705-744-2700 Ext. 201 | Fax: 705-744-0309
clerk@calvintownship.ca

From: Rebecca Morrow [mailto:Rebecca.Morrow@nbmca.ca]
Sent: Thursday, March 16, 2023 2:38 PM
To: Calvin Clerk <clerk@calvintownship.ca>
Cc: Chitra Gowda <Chitra.Gowda@nbmca.ca>; Helen Cunningham <Helen.Cunningham@nbmca.ca>; Dave Britton <boatconnections@gmail.com>; Shelley Belanger <shelley_belanger@outlook.com>; Councillor Bill Moreton <Councillor.Moreton@calvintownship.ca>
Subject: 2023 NBMCA Budget

Hello,


Please find attached information pertaining to the NBMCA's 2023 Budget.

Please don't hesitate to contact our office if any additional information is required.

Kind regards,

Rebecca Morrow (she/her)
Executive Assistant
North Bay-Mattawa Conservation Authority
15 Janey Avenue
North Bay, ON P1C 1N1
Cell: 705-303-8434
Office: 705-474-5420
Fax: 705-474-9793
Web: www.nbmca.ca

Leaders in Watershed Management

 **Consider the environment. Please don't print this e-mail unless you really need to.**

The information contained in this electronic message from North Bay-Mattawa Conservation Authority is directed in confidence solely to the person(s) named above and may not be otherwise distributed, copied or disclosed including attachments. The message may contain information that is privileged, confidential and exempt from disclosure under the Municipal Freedom of Information and Protection of Privacy Act and by the Personal Information Protection and Electronic Documents Act. The use of such personal



Terms
Due on receipt

Description		Amount
2023 Capital Levy - for works in NBMCA conservation areas and on trails (such as boardwalk replacement, trails hazard tree removal, signage), Section 28 related technical studies and implementation, watershed management strategy initiatives including Conservation Authority Act deliverables.		5,157.00
	Total	\$5,157.00
We accept Visa, Mastercard, Amex and cheques. Please make cheques payable to North Bay-Mattawa Conservation Authority.	Payments/Credits	\$0.00
	Balance Due	\$5,157.00

GST/HST No. 107780298

15 Janey Ave., North Bay, ON P1B 8G3

P: 705-474-5420 F: 705-474-9793

www.nbmca.ca

NORTH BAY MATTAWA CONSERVATION AUTHORITY REPORT

Calvin Council meeting April 11, 2023

Each Spring, many municipalities are faced with problems associated with Beaver Dams. For Example, East Ferris has had to enact a bylaw because their workers were so overworked with after-hours private work for residents of their community. Obviously, they must have a major problem in their area.

The North Bay and Mattawa Conservation Authority (NBMCA) wishes to remind us that Landowners (e.g.: private landowner, Municipality) are responsible for managing hazardous beaver dams that threaten their own property. The removal of a beaver dam is a temporary solution, as beavers will rebuild quickly or others will move in. The removal of a beaver dam should only be considered when no other management options (e.g.: bafflers, deceivers, culverts, trapezoidal fences of woven wire mesh) are possible.

Landowners have destroyed beaver dams that led to flooding of neighbours' properties, washing out driveways and resulted in civil liability

The North Bay and Mattawa Conservation Authority (NBMCA) is not responsible for the management of beavers and beaver dams except on NBMCA owned property.

Beavers do play a vital role in wetland ecosystems and are considered "ecosystem engineers" because of their ability to construct dams and create ponds. Beavers create wetland habitats for other species, increase biodiversity, improve water quality, store water during droughts, minimize flood risk and mitigate flooding peaks.

The NBMCA has created the attached pamphlet that I've asked to be posted on our website and included in a monthly newsletter that covers methods of dealing with Beavers and Beaver dams. To further assist landowners, they will be compiling a list of private contractors that would be available you with this problem.

I trust that this information will be helpful to community members.

Bill MORETON

Councilor, Calvin Township

Dealing with Beavers

Landowners (e.g., private landowner, municipality) are responsible for managing hazardous beaver dams that threaten their own property. The removal of a beaver dam is a temporary solution as beavers will rebuild quickly or others will move in. The removal of a beaver dam should only be considered when no other management options (e.g., bafflers, deceivers, culverts, trapezoidal fences of woven wire mesh) are possible.

The North Bay-Mattawa Conservation Authority (NBMCA) is not responsible for the management of beavers and beaver dams except on NBMCA-owned land.

Beavers play a vital role in wetland ecosystems and are considered "ecosystem engineers" because of their ability to construct dams and create ponds. Beavers create wetland habitats for other species, increase biodiversity, improve water quality, store water during droughts, minimize flood risk and mitigate flooding peaks.



What can a property owner do with regards to managing beavers and beaver dams?

Following is a summary of information dealing with protection of property and beaver dams in Ontario. This summary is neither a legal document nor a complete collection of the current regulations. **It is meant to be a convenient reference only.** Please refer to the legislations for specifics. Under the Fish and Wildlife Conservation Act, 1997, it is illegal to damage or destroy beaver dams, unless specifically exempted by the Act (i.e., for the removal of dams to protect private property). Visit Fish and Wildlife Conservation Act, 1997, S.O. 1997, c. 41 (ontario.ca) for more details.

Destroying a dam should only be considered after other techniques have been tried. The removal of a beaver is a quick but temporary solution. If the habitat remains attractive to beavers it will not be long before new beavers move into the area.

If dam removal is necessary:

- Exercise extreme caution to prevent downstream flooding, damage to natural habitats and property damage. If a dam is removed, you are not exempt from: potential civil liability through damages to neighbouring properties and the need for permission to access another landowner's private property.
- For best practises, Fisheries and Oceans Canada's "Interim code of practice: beaver dam removal" can be found here: <https://www.dfo-mpo.gc.ca/pnw-ppe/codes/beaver-dam-barrage-castor-eng.html>.

For further information visit these websites:

- Ontario Government - Prevent Conflicts with Beavers <https://www.ontario.ca/page/preventing-conflicts-beavers>
- Central Algoma Coalition - Resources - Beaver Management Toolkit www.centralalgomafreshwatercoalition.ca/

Dealing With Beaver Issues

PRIVATE PROPERTY

MUNICIPAL PROPERTY

CROWN LAND

NBMCA PROPERTY

PROVINCIAL HIGHWAY

- Municipal-owned land
- Right-of-way along municipal roads
- Affecting a municipal road

- Beaver dams are generally not monitored on Crown Land
- Contact MNRF if a beaver dam or beaver on Crown Land is causing damage to your adjacent property

- Conservation Areas
- NBMCA-owned land

- Numbered highways
- Right-of-way along numbered highways



Please refer to the *Fish and Wildlife Act, 1997* for specifics

Generally speaking, here are some suggested best management practices for managing beavers on private property:

- Plant trees and vegetation that beavers don't like, such as elderberry, twin berry and ninebark
- Install beaver pond leveler
- Install electric fencing along stream banks
- Wrap individual trees in metre-high, galvanized welded wire fencing, hardware cloth or multiple layers of chicken wire

Township of Bonfield

705-776-2659

Municipality of Callander

Roads & Utilities

705-752-1010

Municipality of Calvin

Public Works

705-744-2210

Township of Chisholm

Public Works

705-724-5530

Municipality of East Ferris

Public Works

705-752-2740 ext. 229

Town of Mattawa

Public Works

705-223-361

Municipality of Mattawan

Roads

705-200-8577

City of North Bay

Public Works

705-474-4340

Papineau-Cameron

Township

Roads

705-744-5072

Municipality of Powassan

Public Works

705-724-2813 ext. 202

Ministry of Natural Resources & Forestry (MNRF)

North Bay

Office

875 Gormanville Rd,

North Bay, ON

P1B 8G3

705-475-5501

Parry Sound

Office

7 Bay St,

Parry Sound, ON

P2A 1S4

705-746-4201

North Bay-Mattawa Conservation Authority (NBMCA)

nbmca@nbmca.ca

705-474-5420

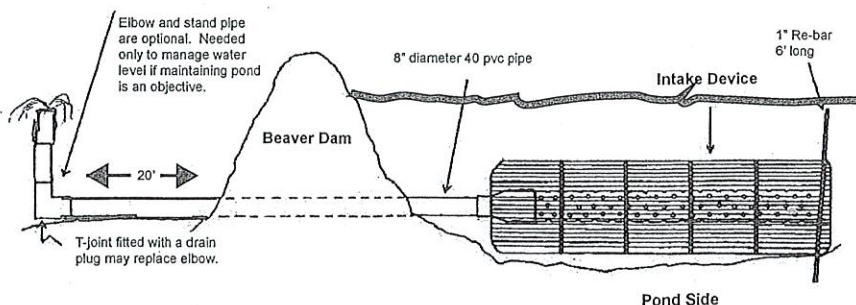
Ministry of Transportation (MTO)

Toll Free

Number

1-800-268-4686

Sample Beaver Pond Leveler



NORTH BAY - MATTAWA
**CONSERVATION
AUTHORITY**

15 Janey Ave. | North Bay, ON P1C 1N1
705-474-5420 | nbmca@nbmca.ca
www.nbmca.ca

@thenbmca
 nbmcainfo
 @theNBMCa

**8.5 N.B. MATTAWA
CONSERVATION AUTHORITY**



**NORTH BAY - MATTAWA
CONSERVATION
AUTHORITY**

March 16, 2023

By Email

Calvin Township
R.R.#2
Mattawa, Ontario P0H 1V0

Attention: Sandra Carmichael, Corporate Services Co-ordinator

Dear Sandra,

Re: North Bay-Mattawa Conservation Authority 2023 Budget and Levy

At its March 8, 2023 meeting, the North Bay-Mattawa Conservation Authority (NBMCA) Board of Directors approved the 2023 budget for NBMCA, as described below.

Total Budget

The NBMCA 2023 Budget has been set at \$4,719,635. Further, the Laurentian Ski Hill and Snowboarding Club (ski hill) requests help with capital asset related costs.

Municipal Levy

The total municipal levy for 2023 is \$1,713,206. The Conservation Authorities Act requires that a notice of the levy apportionment is provided to member municipalities. Please find the required information through this letter and the attached 2023 Budget for NBMCA, which includes the levy apportionment for all member municipalities.

Calvin Levy

For the Municipality of Calvin, the 2023 levy amount is \$11,408. This levy is comprised of:

- Operating levy for a total of \$6,250; and
- Capital levy for a total of \$5,157.

Further to the above noted amounts:

- The ski hill requests all NBMCA member municipalities for \$65,000 for ski hill capital costs, of which the Municipality of Calvin is requested to provide \$810 in 2023.

The table below shows the levy amounts for NBMCA member municipalities.



NORTH BAY - MATTAWA CONSERVATION AUTHORITY

Table 1: Municipal Levy Apportionment for Operating and Capital Costs – Budget 2023

Municipality	Area % in CA	MCVA Based Apportionment Percentage	TOTAL LEVY 2023	Total Operating Levy	Total Capital Levy	Ski Hill Request (Capital)	Parks Creek Backflood Control Use
Bonfield	100	3.4402	\$31,504	\$17,261	\$14,243	\$2,236	
Calvin	100	1.2457	\$11,408	\$6,250	\$5,157	\$810	
Chisholm	94	1.4676	\$13,440	\$7,364	\$6,076	\$954	
East Ferris	83	6.2544	\$57,275	\$31,381	\$25,894	\$4,065	
Mattawa	71	0.9891	\$9,058	\$4,963	\$4,095	\$643	
Mattawan	19	0.0626	\$573	\$314	\$259	\$41	
North Bay	100	79.2088	\$1,492,809	\$541,428	\$951,382	\$51,486	\$110,000
Papineau- Cameron	35	0.8018	\$7,343	\$4,023	\$3,320	\$521	
Callander	100	6.4893	\$89,426	\$32,560	\$56,866	\$4,218	
Powassan	1	0.0405	\$371	\$203	\$168	\$26	
		Total	\$1,713,206	\$645,747	\$1,067,459	\$65,000	\$110,000

Notes:

- **Modified Current Value Assessment (MCVA):** data provided by the Ministry of Natural Resources and Forestry (MNRF) annually and used to calculate the general levy for each member municipality.
- **Operating Levy:** for NBMCA operations, including day to day activities, routine services, and administration.
- **Capital Levy:** for works in NBMCA conservation areas and on trails (such as boardwalk replacement, trails hazard tree removal, signage), Section 28 related technical studies and implementation, watershed management strategy initiatives including Conservation Authority Act deliverables.
- **Ski Hill Request for Capital Costs:** for major upkeep of the NBMCA-owned fixed capital assets on the Laurentian ski hill. It is a request (not levy) to member municipalities from the Laurentian Ski Hill and Snowboarding Club.
- **Parks Creek Backflood Control Use:** a levy to be applied only to the City of North Bay if needed for the operation of the Parks Creek Backflood control structure in an extreme weather event. This structure has only been used a few times since its construction in the mid 1990s.



**NORTH BAY - MATTAWA
CONSERVATION
AUTHORITY**

The Municipality of Calvin Council appointed member is sincerely appreciated for continued participation in a collaborative, strong governance structure that guides NBMCA through changing times including an updated Conservation Authorities Act, climate change, and a post-pandemic future.

Please find attached the invoices for the above-mentioned amounts. Your early remittance of this levy is appreciated. For further information, please feel free to contact me at my cell number 705-477-0372 or email chitra.gowda@nbmca.ca

Yours truly,

Chitra Gowda.

Chitra Gowda
Chief Administrative Officer, Secretary Treasurer
North Bay-Mattawa Conservation Authority

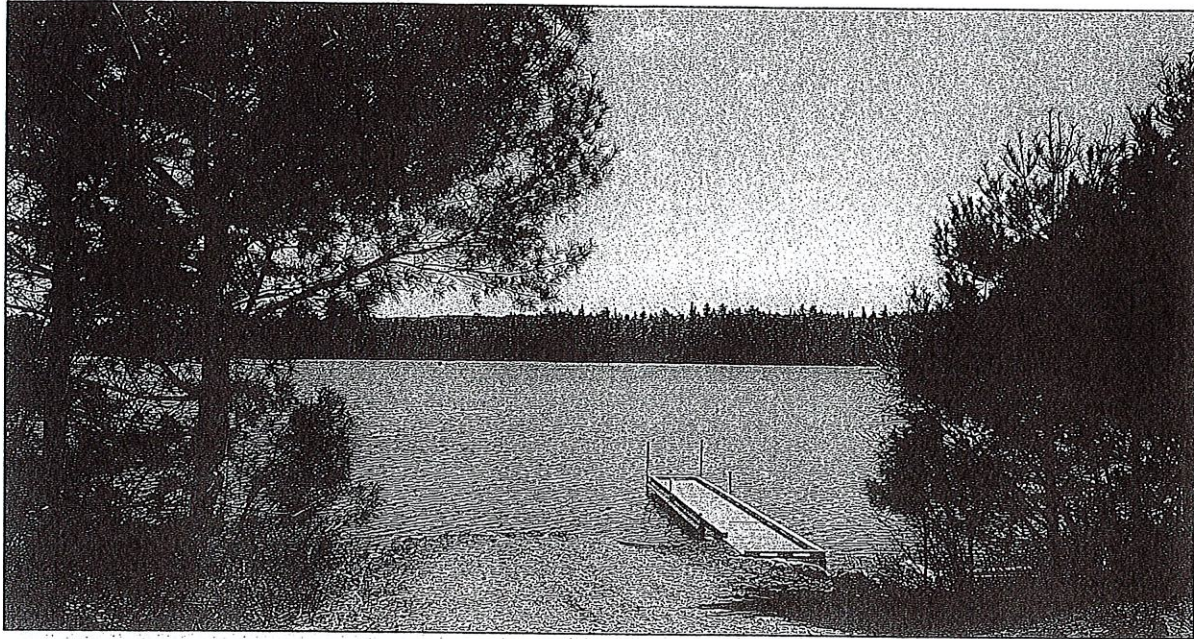
Attachments:

1. Invoices for operating and capital levy amounts; and
2. 2023 Budget for the North Bay-Mattawa Conservation Authority including municipal levy apportionment amounts.

Cc:

Deputy Mayor William Moreton, Municipality of Calvin
NBMC Chair Dave Britton (Councillor, Powassan)
NBMC Vice-chair Shelley Belanger (Deputy Mayor, Papineau-Cameron)

*Sent by Email on March 15, 2023, by NBMCA Executive Assistant Rebecca Morrow
On behalf of Chitra Gowda, Chief Administrative Officer, Secretary Treasurer*



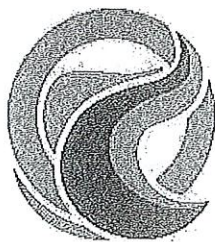
2023 Budget

March 1, 2023

Prepared by

Chitra Gowda, Chief Administrative Officer, Secretary Treasurer

Helen Cunningham, Manager, Finance and Human Resources



NORTH BAY - MATTAWA
**CONSERVATION
AUTHORITY**

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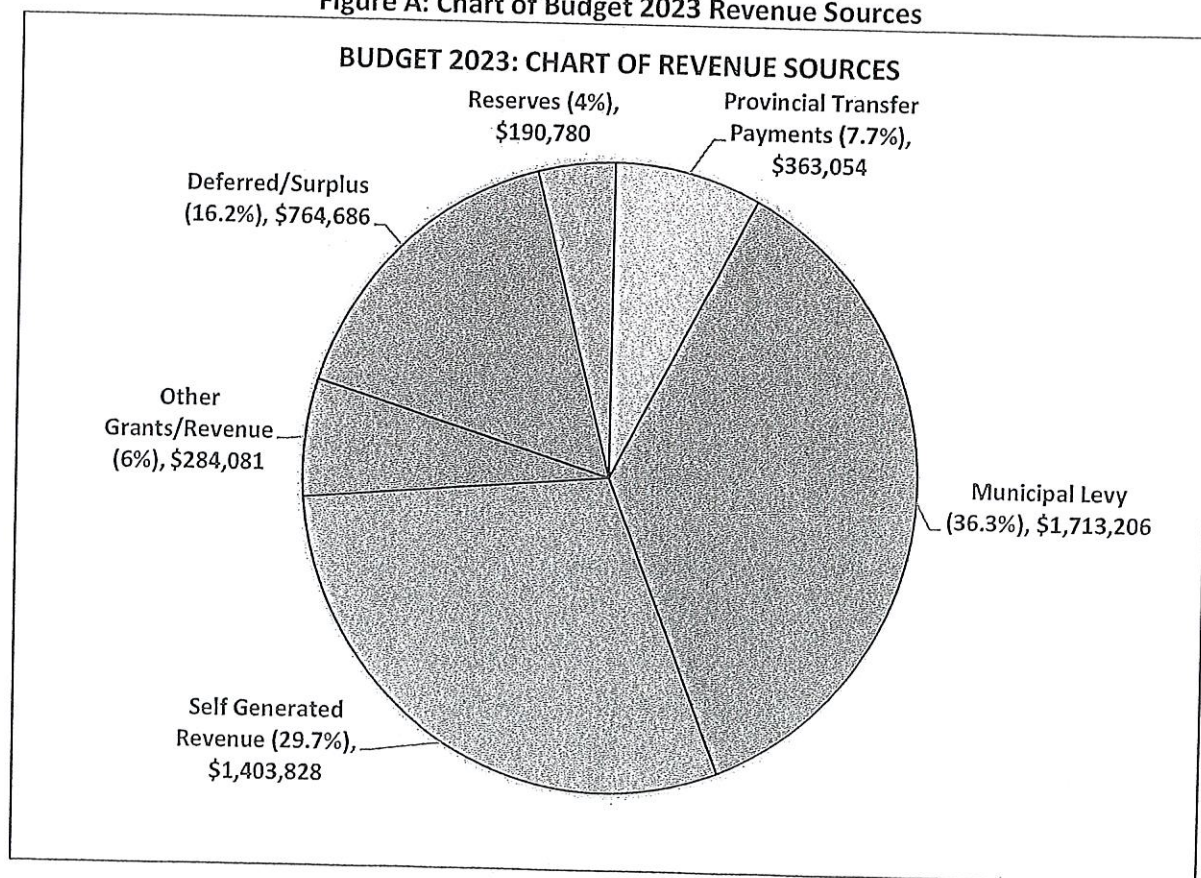
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Executive Summary

The North Bay-Mattawa Conservation Authority (NBMCA) was formed under the Conservation Authorities Act of Ontario in 1972. As a community-based, environmental organization in Ontario, the NBMCA is a leader in watershed management, dedicated to conserving, restoring, developing and managing renewable natural resources on a watershed basis. NBMCA is governed by a 12-member Board of Directors appointed by the 10 member municipalities.

The 2023 Budget document contains details for the NBMCA planned operations and capital activities. The 2023 Budget has been set at \$4,719,635. Revenue sources include municipal levies, transfer payments from provincial and federal governments, grants, fees, donations, property rent, and other sources. For the 2023 Budget, the surplus and deferred revenue from 2022 and program reserves are tapped into. See the Figure below for an overview of the revenue sources and their estimated percentages.

Figure A: Chart of Budget 2023 Revenue Sources



Note that the above figure does not include the Laurentian Ski Hill request to NBMCA member municipalities for an annual amount of \$65,000 to help support the ski hill's capital costs. It also does not include the estimated \$110,000 sole-benefitting levy to the City of North Bay for the potential operation of the Parks Creek Backflood control structure in an extreme weather event.

The total municipal levy for 2023 is \$1,713,206, as described below:

- A general levy of \$915,756 applied to all member municipalities;
- A sole-benefitting levy of \$767,450 to the City of North Bay (which includes \$60,000 to support the Laurentian Ski Hill's operating costs); and
- A sole-benefitting levy of \$30,000 to the Municipality of Callander (floodplain mapping).

Further, the Laurentian Ski Hill requests NBMCA member municipalities for an annual amount of \$65,000 to help support the ski hill's capital costs. As well, an estimated \$110,000 sole-benefitting levy would be applied to the City of North Bay if needed for the operation of the Parks Creek Backflood control structure in an extreme weather event. The structure has been used only a few times since its construction in the mid 1990s.

To apportion the general levy (and to estimate the ski hill's request for capital cost) to the 10 member municipalities, the Modified Current Value Assessment (MCVA) provided by the Ontario Ministry of Natural Resources and Forestry (MNRF) is used. The general levy increase is 3% compared to the 2022 general levy, along with \$11,000 towards staff health and well being through an Employee Assistance Program, as approved by the NBMCA Board at its February 2023 meeting. The budget therefore results in a 4.25% increase in general levy and 3% increase to a portion of the sole-benefitting levy compared to 2022. See the table below for levy apportionment by municipality.

Table A: 2023 Budget Levy Overview

Municipality	MCVA Based Apportionment Percentage	General Levy (4.25% increase)	Sole-benefitting Levy (3% increase)	Sole-benefitting Levy (fixed amounts)	Total Levy in 2023	Ski Hill Request for Capital Costs	Parks Creek Backflood Control Use
Bonfield	3.4402	\$31,504			\$31,504	\$2,236	
Calvin	1.2457	\$11,408			\$11,408	\$810	
Chisholm	1.4676	\$13,440			\$13,440	\$954	
East Ferris	6.2544	\$57,275			\$57,275	\$4,065	
Mattawa	0.9891	\$9,058			\$9,058	\$643	
Mattawan	0.0626	\$573			\$573	\$41	
North Bay	79.2088	\$725,359	\$623,450	\$144,000	\$1,492,809	\$51,486	\$110,000
Papineau-Cameron	0.8018	\$7,343			\$7,343	\$521	
Callander	6.4893	\$59,426		\$30,000	\$89,426	\$4,218	
Powassan	0.0405	\$371			\$371	\$26	
	Total	\$915,756	\$623,450	\$174,000	\$1,713,206	\$65,000	\$110,000

- **General Levy:** apportioned to all municipalities using the MCVA provided by MNRF.
- **Sole-Benefitting Levy:** for work undertaken by NBMCA that solely benefits a municipality.

Financial pressures anticipated in 2023 include: costs of major repairs for the main office building in North Bay, significant increases to insurance and fuel costs, and increased costs of goods and services due to inflation. Per Statistics Canada, the Consumer Price Index (CPI) rose 6.8% on an

annual average basis in 2022, a 40 year high. Other factors for increased expenditures include the implementation of the revised wage grid approved in summer 2022 based on wage rate and pay equity analysis conducted by a third-party consultant; mortgage loan interest payment increase due to interest rate renewal; new requirements of the OMERS pension plan; and reinstating an Employee and Family Assistance Program (EAP/EFAP) to support the health and wellness of staff.

Changes made to the Conservation Authorities Act and related direction from the provincial government are considered in the Budget. A Minister's direction is in effect to freeze fees for planning and development related services through 2023. Note that the fee freeze does not affect the NBMCA On-site Sewage System (OSS) program carried out under the Building Code Act, and staff propose a fee increase for this program. Other notable changes to the Conservation Authorities Act include the CA review and commenting role which is now scoped to focus on natural hazards and drinking water source protection with respect to development applications and land use planning policies under prescribed Acts.

An overview of the 2023 Budget expenditures is provided below.

- Annual programming/operations and administration:
 - Corporate Services
 - Planning and Development
 - Flood Forecasting and Warning
 - Ice Management
 - Low Water Response
 - Environmental Monitoring
 - Drinking Water Source Protection
 - Conservation Lands
 - Communications and Outreach.
- Capital improvements:
 - North Bay main office - tower deck repairs, tower roof shingles, HVAC, boiler
 - Kinsmen Bridge repair in North Bay
 - Culvert repair/replacement at Kinsman/Kate Pace Way
 - Signage for conservation areas
 - Kate Pace Way land exchange.
- Special projects and studies:
 - Asset Management Plan
 - Floodplain mapping - Lansdowne Creek (multi-year), Chippewa Creek, Jessup Creek, Parks Creek, La Vase River
 - Parks Creek Backflood Control Structure Capacity Upgrade Study
 - Chippewa Creek Erosion Control Project (multi-year)
 - Mattawa Natural Hazard Risk Study Terms of Reference (multi-year)
 - Conservation Areas Inventory and Strategy Projects (multi-year)
 - Watershed Based Resource Management Strategy (multi-year).

Overall, the 2023 Budget reflects the annual objectives of the NBMCA and also considers long-term requirements to support the health and climate resiliency of watershed residents.

Table B: Budget 2023 Summary

<u>OPERATIONS</u>	2022 Budget	2023 Budget
A) Programs Eligible for Transfer Payments		
Administration Operating	\$295,568	\$327,963
Watershed Planning Operating	\$123,500	\$134,438
Flood Control Operating	\$143,735	\$146,720
Erosion Control Operating	\$59,380	\$60,647
Flood Forecasting Operating	\$100,951	\$103,059
Ice Management Operating	\$11,078	\$13,479
Source Water Protection Operating	\$196,685	\$199,564
Sub-Total	\$930,897	\$985,870
B) Other Programs		
On-site Sewage Systems Program Operating	\$1,063,896	\$1,242,780
Section 28 Regulations Operating	\$56,804	\$62,125
Water Quality Operating	\$9,851	\$9,997
Interpretive Centre Operating	\$198,050	\$223,632
Lands and Property Operating	\$112,945	\$183,932
Outreach Operating	\$176,749	\$111,404
Ski Hill Operating	\$60,000	\$60,000
Sub-Total	\$1,678,295	\$1,893,870
<u>CAPITAL PROJECTS AND STUDIES</u>		
A) Capital Projects		
Lands and Property	\$522,750	\$542,934
Water and Erosion Control Infrastructure (WECI)	\$708,002	\$500,050
Central Services	\$86,860	\$77,892
Sub-Total	\$1,317,612	\$1,120,876
B) Studies and Special Projects		
Section 28 Technical	\$298,189	\$242,932
Integrated Watershed Management (IWM)	\$369,430	\$456,988
Mortgage Principal Repayment		\$19,100
Sub-Total	\$667,619	\$719,020
NBMCA BUDGET TOTAL	\$4,594,423	\$4,719,635
<u>OTHER</u>		
Ski Hill Capital Request	\$65,000	\$65,000
NBMCA BUDGET TOTAL including Ski Hill Request	\$4,659,423	\$4,784,635

Note that this table does not show the estimated \$110,000 sole-benefitting levy to be applied to the City of North Bay if needed for the operation of the Parks Creek Backflood control structure in an extreme weather event. This structure has only been used a few times since its construction in the mid 1990s.

1. Introduction

The North Bay-Mattawa Conservation Authority (NBMCA) provides leadership through coordination of watershed planning, implementation of resource management programs and promotion of conservation awareness in collaboration with others.

NBMCA is one of 36 Conservation Authorities on Ontario and was established under the Conservation Authorities Act in 1972 by member municipalities. NBMCA is a member of Conservation Ontario. Historically Conservation Authorities were administered by the Ministry of Natural Resources and Forestry (MNRF). In 2018, Conservation Authorities were moved under the Ministry of Environment, Conservation and Parks (MECP). In September 2022, Conservation Authorities were moved back under the administration of MNRF.

NBMCA is governed by a 12-member Board of Directors, appointed by the 10 member municipalities. A preliminary capital budget 2023 was presented by staff to the NBMCA Board of Directors at its December 2022 meeting. A preliminary operating and capital budget 2023 was presented to the Board at its January 2023 meeting, followed soon after by two consecutive Executive Committee meetings in February 2023 where 3% and 4% levy increase scenarios were discussed. Lastly the Board of Directors met in February 2023 to finalize the Budget 2023.

The NBMCA 2023 Budget has been set at **\$4,719,635**. Additionally:

- the Laurentian Ski Hill requests NBMCA member municipalities for a separate annual amount of \$65,000 to help support the ski hill's capital costs.
- an estimated \$110,000 might be needed for the operation of the Parks Creek Backflood control structure in an extreme weather event. This structure has been used only a few times since its construction in the mid 1990s. It helps protect around 500 homes in North Bay. The amount would be an additional sole-benefitting levy to the City of North Bay.

2. Status of Reserves, Surplus and Deferred Revenue

The status of the reserve accounts and 2022 surplus and deferred revenue are provided below. In order to bridge the gap between estimated revenue and expenses for 2023, portions of these amounts are being used.

Table 1: Reserve Accounts as of 2022 Year End (Unaudited)

Reserve Account	Amount
NBMCA Lands Capital - Acquisition Reserve	\$76,781
NBMCA Onsite Sewage System (OSS) Reserve (only for OSS program use per the Building Code Part 8)	\$464,461
NBMCA Reserves	\$541,242
Laurentian Snowboarding Club and Ski Hill Operating	\$64,592
Laurentian Snowboarding Club and Ski Hill Capital	\$90,875
Ski Hill Reserves	\$155,467

Table 2: Deficit & Surplus 2022 (Unaudited)

Type	Type	Amount
Deficit	In the flood control, erosion control, administration, water quality programs (Oak Street underpass pumps ops, property maintenance, repairs; hydro, taxes, insurance, wages, etc.)	\$29,272
Surplus	Compared to 2022 expenses	\$52,134
	Net available for the 2023 budget	\$22,862

Table 3: Deferred Revenue (Unaudited)

Program	Amount available for 2023
Ice Management (operations)	\$4,250
Central Services (capital)	\$45,235
Lands and Properties (capital)	\$166,239
Water and Erosion Control Infrastructure (WECl) (capital)	\$488,540
S.28 Development, Interference, Alteration (DIA) (capital)	\$96,056
Integrated Watershed Management (IWM) (capital)	\$112,278
NBMCA Onsite Sewage System (OSS) (operations)	\$85,000

The deferred revenue is for committed projects spanning multiple years; for programs funded on a different fiscal year (usually provincial or federal initiatives); and planned activities that were not completed in the year budgeted for various reasons.

3. Status of the Mortgage Loan

The TD Bank mortgage loan on the North Bay administrative office (the "Interpretive Centre") came up for renewal in 2022. It was renegotiated in late June 2022 with an increased, fixed interest rate of 4.65% per annum, expiring June 22, 2027. The previous interest rate was 2.59%. The mortgage loan amount has decreased from \$572,994.02 (at the start of 2022) to \$553,741.23 (at the end of 2022). The blended payments comprise of principal and interest amounts.

- **Principal payments in 2023:** The total estimated mortgage principal payment for 2023 is: \$19,100. These payments will be expensed monthly to a "Mortgage Principal Repayment" capital budget.
- **Interest payments in 2023:** The total estimated mortgage interest payment for 2023 is \$25,500. These payments will be expensed monthly to the "Interpretive Centre" operating budget.

4. Revenue Sources

4.1 General Information

Generally, NBMCA funding comes from several sources:

- **Transfer Payments** (if applications submitted are approved)
 - MNRF: Provincial Section 39 Transfer Payment
 - MNRF: Water and Erosion Control Infrastructure (WECl)
 - MNRF: Flood Hazard Identification and Mapping Program (FHIMP).
 - MECP: Drinking Water Source Protection
- **Municipal Levy**
 - General Levy: apportioned to all municipalities using the Modified Current Value Assessment (MCVA) provided by MNRF
 - Sole-Benefitting Levy: applied to a single municipality for work undertaken by NBMCA upon which the municipality is solely benefitting.
- **Self Generated Revenue**
 - Fees for the Septic System Program, Regulation Permit, Plan Review
 - Natural Classroom user fees (main office in North Bay)
 - Property Rentals
 - Interest earned
 - Donations.
- **Other Grants/Revenue** (programs/available funds vary from year to year)
 - Sponsorships
 - Canada Summer Jobs funding
 - Northern Ontario Heritage Fund Corporation (NOHFC) funding
 - Other.

In some of the previous years, deferred revenue, surplus and reserve amounts were partially used to make those budgets work. As well, NBMCA has a line of credit of \$300,000 to bridge periods of tight cash flow, for example when levies or transfer payments are delayed.

4.2 All Revenue Sources

The 2023 Budget has been set at **\$4,719,635**. An overview of the Budget 2023 revenue sources is provided below. The ski hill request for capital cost support is shown separately.

Table 4: Budget 2023 Revenue Sources

Source	Amount	%
Transfer Payments	\$363,054	7.7
Municipal Levy	\$1,713,206	36.3
Self Generated Revenue	\$1,403,828	29.7
Other Grants/Revenue	\$284,081	6.0
Deferred Revenue and Surplus	\$764,686	16.2
Reserves	\$194,780	4.0
TOTAL	\$4,719,635	100
<i>Municipal Levy (ski hill request)</i>	<i>\$65,000 (for capital costs)</i>	

4.3 Municipal Levy Amounts

The 2023 Budget results in a 4.25% increase in general levy and 3% increase to a portion of the sole-benefitting levy compared to 2022. Helpful definitions are provided below.

- **Modified Current Value Assessment (MCVA):** data provided by MNRF annually and used to calculate the general levy for each member municipality.
- **General Levy:** apportioned to all municipalities using the MCVA provided by MNRF.
- **Sole-benefitting Levy:** applied to a municipality for work undertaken by NBMCA that solely benefits that municipality.

The total municipal levy for 2023 is \$1,713,206, as described below:

- A general levy of \$915,756 applied to all member municipalities;
- A sole-benefitting levy of \$767,450 to the City of North Bay (which includes \$60,000 to support the Laurentian Ski Hill's operating costs); and
- A sole-benefitting levy of \$30,000 to the Municipality of Callander (floodplain mapping).

Further, the Laurentian Ski Hill requests NBMCA member municipalities for an annual amount of \$65,000 to help support the ski hill's capital costs. As well, an estimated \$110,000 sole-benefitting levy would be applied to the City of North Bay if needed for the operation of the Parks Creek Backflood control structure in an extreme weather event. The structure has been used a few times since its construction in the mid 1990s.

The general levy increase is 3% compared to the 2022 general levy, along with \$11,000 towards staff health and well being through an Employee Assistance Program, as approved by the NBMCA Board at its February 2023 meeting. The budget therefore results in a 4.25% increase in general levy and 3% increase to a portion of the sole-benefitting levy compared to 2022. See the table below for levy apportionment by municipality.

Table 5: 2023 Budget Levy Overview

Municipality	MCVA Based Apportionment Percentage	General Levy (4.25% increase)	Sole-benefitting Levy (3% increase)	Sole-benefitting Levy (fixed amounts)	Total Levy in 2023	Ski Hill Request for Capital Costs	Parks Creek Backflood Control Use
Bonfield	3.4402	\$31,504			\$31,504	\$2,236	
Calvin	1.2457	\$11,408			\$11,408	\$810	
Chisholm	1.4676	\$13,440			\$13,440	\$954	
East Ferris	6.2544	\$57,275			\$57,275	\$4,065	
Mattawa	0.9891	\$9,058			\$9,058	\$643	
Mattawan	0.0626	\$573			\$573	\$41	
North Bay	79.2088	\$725,359	\$623,450	\$144,000	\$1,492,809	\$51,486	\$110,000
Papineau-Cameron	0.8018	\$7,343			\$7,343	\$521	
Callander	6.4893	\$59,426		\$30,000	\$89,426	\$4,218	
Powassan	0.0405	\$371			\$371	\$26	
	Total	\$915,756	\$623,450	\$174,000	\$1,713,206	\$65,000	\$110,000

4.4 Self Generated Revenue - Fees

Fees generated by the Planning and Development business unit at NBMCA are a major contributor to NBMCA revenue, at close to 25% of the 2023 Budget. Most of these fees are from the NBMCA On-site Sewage System (OSS) program carried out under the Ontario Building Code. This program regulates the installation and maintenance of private on-site sewage (septic) systems within Nipissing District and Parry Sound District except for the Township of the Archipelago. A marked increase in growth and development since 2020 has resulted in notably high numbers of permit applications received and issued, with this trend expected to continue through 2023. However, there were no fee increases made in 2021-2022. Staff propose a reasonable fee increase in 2023 in order to support the OSS program budget.

Table 6: 2023 Onsite Sewage System (OSS) Program Fee Schedule

NBMCA Onsite Sewage System (OSS) Program Activity Type	2023 Fee
Class 2	560
Class 3	560
Class 4/5 <3K flow	960
Class 4/5 >3k flow	1100
Non residential	1100
Alternative Solutions	1300
Tank only	425
Decommission	160
Change of Owner	125
Permit Extension	175
Amendment	175
Conditional Notice of Completion	175
Additional Inspection due to deficiencies	200
Ontario Building Code (OBC) Clearance	150
OBC Clearance with site inspection	300
Copy of permit	90
Legal inquiry (lawyer - real estate)	175
File Review with Permit provided by owner	200
Additional fee for copy of use permit (File Review + price of permit)	290
Planning Act review (\$300 for application, plus \$100 for each additional lot, min. \$400. For lots >4ha, \$200)	400
Planning - no inspection	200
Subdivision Vacant Land Condo 10 lots	1300
Additional lots	75
Review of lands to be sold or developed	300
Review lands to be sold developed with DIA permit	560
Mandatory Maintenance Inspection (MMI)	140
Late fee for MMI	50

The Minister's direction for a fee freeze is in effect in 2023 for the other planning and development programs and services including plan review and Section 28 permits. Staff are exploring creative ways to sustainably increase self generated revenue for other program areas. Staff also continue to apply for funding opportunities such as: FedNor, NOHFC, ECO, Hydro One, TD Bank, Project Learning Tree, Canada Summer Jobs and Enbridge funds working with our partners including the North Bay Indigenous Friendship Centre and Clean Green Beautiful.

5. Expenditures

5.1 Overview of Expenditures

An overview of the 2023 Budget expenditures is provided below.

- Annual programming/operations:
 - Planning and Development
 - Flood Forecasting and Warning
 - Ice Management
 - Low Water Response
 - Environmental Monitoring
 - Drinking Water Source Protection
 - Conservation Lands (includes managing homeless encampments)
 - Communications and Outreach.
- Capital improvements:
 - North Bay main office major repairs
 - Kinsmen Bridge repair in North Bay
 - Culvert repair/replacement at Kinsman/Kate Pace Way
 - Signage for conservation areas and properties
 - Lighting at Parks Creek
 - Kate Pace Way land exchange.
- Special projects and studies:
 - Asset Management Plan
 - Floodplain mapping - Lansdowne Creek (multi-year), Chippewa Creek, Jessup Creek, Parks Creek, La Vase River
 - Parks Creek Backflood Control Structure Capacity Upgrade Study
 - Chippewa Creek Erosion Control Project (multi-year)
 - Mattawa Natural Hazard Risk Study Terms of Reference (multi-year)
 - Conservation Areas Inventory and Strategy Projects (legislated, multi-year)
 - Watershed Based Resource Management Strategy (legislated, multi-year).
- Corporate services/Administration:
 - Administration of staff and operations
 - Governance (Board of Directors, related committees) support
 - Strategic Planning and Budgeting
 - Finance
 - Human Resources
 - Geographic Information Systems (GIS)
 - Information Technology (IT).

5.2 Increased Expenditures

Financial pressures anticipated in 2023 include:

- Significant increases to insurance (by at least 10%), fuel (potentially by 40%), and goods and services due to inflation. Per Statistics Canada, the Consumer Price Index (CPI) rose 6.8% on an annual average basis in 2022, a 40 year high.
- Costs of major, priority repairs for the main office building in North Bay including tower deck repairs, tower roof shingles, replacement of two HVAC units by crane, replacement of one boiler unit (around \$250,000)
- Managing the increasing occurrences of encampments on NBMCA owned properties (around \$70,000).

Other factors for increased expenditures and efforts include:

- Implementing the updated wage grid approved in summer 2022 based on a wage rate and pay equity analysis conducted by a third-party consultant
- An increase in mortgage loan interest payment (by around \$500 per month) due to interest rate renewal
- Preparing an Asset Management Plan as a building block of sound financial planning, to help estimate when assets need repairs and replacements
- Leading a technical study to determine the Parks Creek Backflood Control Structure capacity upgrade needs (around \$80,000)
- Potential for use of three rental pumps at the Parks Creek Backflood Control Structure along with associated costs such as hydro, etc. (around \$110,000). Two rental pumps were used in the 2019 flood; however two may not be enough capacity based on the water levels and weather event.
- New, legislated Conservation Authorities Act deliverables due by December 31, 2024 (to increase staff resources capacity in 2023, grant funding opportunities such as NOHFC which provided up to 90% costs are being applied to)
- New requirements of the OMERS pension plan (to be offered to all employees)
- Reinstating an Employee and Family Assistance Program (EAP/EFAP) to support the health and wellness of staff (the EFAP has not been subscribed to since 2018)
- Retaining the services of a consultant guided by a Human Resources committee of the Board of Directors to support change management.

In order to bridge the gap between estimated revenue and expenses for 2023, net surplus, reserves, and deferred revenue amounts are being used. Table 7 provides an overview of the usage estimated for 2023. Note that deferred revenue is for committed projects spanning multiple years; for programs funded on a different fiscal year (usually provincial or federal initiatives); and planned activities that were not completed in the year budgeted for various reasons.

Table 7: Estimated Use of Net Surplus, Reserves, and Deferred Revenue in 2023

Program Area	Type of Funds	Available at start of 2023	Proposed to be used in 2023	Remainder
Net surplus from 2022	Net surplus from 2022	\$22,862.00	\$22,862.00	\$0.00
Lands Capital Acquisition	Reserve	\$76,781.00	\$61,000.00	\$15,781.00
On-site Sewage System Program	Reserve	\$464,461.00	\$143,780.00	\$320,681.00
Ice Management Operations	Deferred revenue	\$4,250.00	\$4,250.00	\$0.00
Central Services Capital	Deferred revenue	\$45,235.00	\$43,924.00	\$1,311.00
Lands Capital	Deferred revenue	\$166,239.00	\$166,239.00	\$0.00
Water and Erosion Control Infrastructure (WECl) Capital	Deferred revenue	\$488,540.00	\$324,950.00	\$163,590.00
S. 28 DIA Capital	Deferred revenue	\$96,056.00	\$62,218.00	\$33,838.00
IWM Capital	Deferred revenue	\$112,278.00	\$55,243.00	\$57,035.00
On-site Sewage System Program	Deferred revenue	\$85,000.00	\$85,000.00	\$0.00
	Totals	\$1,561,702.00	\$969,466.00	\$592,236.00

5.3 Tangible Capital Assets Purchases

In 2009 the NBMCA and other public sector organizations adopted Section 3150, Tangible Capital Assets of the Public Sector Accounting Handbook. This change resulted in the disclosure of information on major categories of tangible capital assets and amortization of these assets in the audited financial statements. The details on how this was undertaken is described in the Board approved NBMCA Tangible Capital Asset Policy (TCAP).

As a result of the TCAP, it is the practice of NBMCA to pay for and record acquisition of capital assets as follows:

- Use of a one-time cost recovery method. This is accomplished by budgeting for the acquisition of the asset in the year it is acquired. This cost recovery method is typically used when NBMCA is constructing a facility, such as a building, flood and erosion control works, or purchasing a large piece of equipment.
- Use of a cost recovery over time method. This is accomplished by budgeting for the acquisition of an asset over its defined lifetime in years. Annual budgets include expenditures in the form of “internal leases” that are equal to the depreciation rate or life span of the asset. Typically, this method is best suited for smaller capital items with shorter life spans that are replaced on a regular basis such as vehicles, computers, plotters and so on.

The 2023 budget includes both methods of capital acquisition. The cost recovery over time method is being used to replace computers, laptops and most tablets. The use of the one-time cost recovery method is part of the capital and special projects program budgets.

5.4 Ten-Year Capital Budget Projection

In the 2022 budget, the ten-year capital budget projection (2022 to 2031) did not factor in the significant increase in relevant costs such as materials and labour since the start of the COVID-19 pandemic. For example in 2022, the main office's tower deck repair was initially projected to be around \$200,000; however actual expenditures are in the \$350,000 range (spread over 2022 and 2023) which necessitate the use of another line item in the budget to make up the shortfall.

For the draft 2023 budget, the ten-year capital budget projection (2023– 2032) is provided in **Appendix A**. As indicated above, the ten-year capital projections in 2022 and prior years are based on pre-pandemic costs and this must be corrected to reflect the significant rise in costs, which are anticipated to continue through 2023. Without the correction, the ten-year projection will cease to be reasonable. Based on Statistics Canada information including the CPI and staff's experience with increased costs post-pandemic, it is recommended that a projected annual increase of at least 3% be applied (rather than 1-2%). The projections can be revisited each year.

6. Budget 2023 Summary

The Table 8 below provides a summary of Budget 2023 compared to Budget 2022.

Table 8: Budget Summary

OPERATIONS	2022 Budget	2023 Budget
A) Programs Eligible for Transfer Payments		
Administration Operating	\$295,568	\$327,963
Watershed Planning Operating	\$123,500	\$134,438
Flood Control Operating	\$143,735	\$146,720
Erosion Control Operating	\$59,380	\$60,647
Flood Forecasting Operating	\$100,951	\$103,059
Ice Management Operating	\$11,078	\$13,479
Source Water Protection Operating	\$196,685	\$199,564
Sub-Total	\$930,897	\$985,870
B) Other Programs		
On-site Sewage Systems Program Operating	\$1,063,896	\$1,242,780
Section 28 Regulations Operating	\$56,804	\$62,125
Water Quality Operating	\$9,851	\$9,997
Interpretive Centre Operating	\$198,050	\$223,632
Lands and Property Operating	\$112,945	\$183,932
Outreach Operating	\$176,749	\$111,404
Ski Hill Operating	\$60,000	\$60,000
Sub-Total	\$1,678,295	\$1,893,870
<u>CAPITAL PROJECTS AND STUDIES</u>		
A) Capital Projects		
Lands and Property	\$522,750	\$542,934
Water and Erosion Control Infrastructure (WECl)	\$708,002	\$500,050
Central Services	\$86,860	\$77,892
Sub-Total	\$1,317,612	\$1,120,876
B) Studies and Special Projects		
Section 28 Technical	\$298,189	\$242,932
Integrated Watershed Management (IWM)	\$369,430	\$456,988
Mortgage Principal Repayment		\$19,100
Sub-Total	\$667,619	\$719,020
NBMCA BUDGET TOTAL	\$4,594,423	\$4,719,635
<u>OTHER</u>		
Ski Hill Capital Request	\$65,000	\$65,000
NBMCA BUDGET TOTAL including Ski Hill Request	\$4,659,423	\$4,784,635

Note: this table does not include the estimated \$110,000 sole-benefitting levy to be applied to the City of North Bay if needed for the operation of the Parks Creek Backflood control structure in an extreme weather event. This structure has only been used a few times since its construction in the mid 1990s.

Table 9 shows the municipal levy apportionment details for operating and capital costs.

Table 9: Municipal Levy Apportionment for Operating and Capital Costs – Budget 2023

Municipality	Area % in CA	MCVA Based Apportionment Percentage	TOTAL LEVY 2023	OPERATING			CAPITAL			Ski Hill Request for Capital Costs	Parks Creek Backflood Control Use
				General Levy	Sole-benefitting Levy	Total Operating Levy	General Levy	Sole-benefitting Levy	Total Capital Levy		
Bonfield	100	3.4402	\$31,504	\$17,261		\$17,261	\$14,243		\$14,243	\$2,236	
Calvin	100	1.2457	\$11,408	\$6,250		\$6,250	\$5,157		\$5,157	\$810	
Chisholm	94	1.4676	\$13,440	\$7,364		\$7,364	\$6,076		\$6,076	\$954	
East Ferris	83	6.2544	\$57,275	\$31,381		\$31,381	\$25,894		\$25,894	\$4,065	
Mattawa	71	0.9891	\$9,058	\$4,963		\$4,963	\$4,095		\$4,095	\$643	
Mattawan	19	0.0626	\$573	\$314		\$314	\$259		\$259	\$41	
North Bay	100	79.2088	\$1,492,809	\$397,428	\$144,000	\$541,428	\$327,932	\$623,450	\$951,382	\$51,486	\$110,000
Papineau-Cameron	35	0.8018	\$7,343	\$4,023		\$4,023	\$3,320		\$3,320	\$521	
Callander	100	6.4893	\$89,426	\$32,560		\$32,560	\$26,866	\$30,000	\$56,866	\$4,218	
Powassan	1	0.0405	\$371	\$203		\$203	\$168		\$168	\$26	
		Total	\$1,713,206			\$645,747			\$1,067,459	\$65,000	\$110,000

Terminology:

- **Modified Current Value Assessment (MCVA):** data provided by MNRF annually and used to calculate the general levy for each member municipality.
- **General Levy:** apportioned to all municipalities using the MCVA provided by MNRF.
- **Sole-benefitting Levy:** applied to a municipality for work undertaken by NBMCA that solely benefits that municipality.

Notes:

- **Operating Levy:** (a) The general operating levy is applied to all member municipalities using the Modified Current Value Assessment (MCVA) apportionment method by Ministry of Natural Resources and Forestry (MNRF). (b) The sole-benefitting operating levy applied to the City of North Bay is for Laurentian Ski Hill operating costs, encampments management at NBMCA parks and areas, and septic system re-inspections and monitoring related to the Trout Lake Management Plan.
- **Capital Levy:** (a) The general capital levy applied to all member municipalities is for works in conservation areas and on trails, Section 28 related technical studies and implementation, watershed management strategy initiatives including Conservation Authority Act deliverables. (b) The sole-benefitting capital levy applied to the City of North Bay is for the Kinsmen bridge repair, Kinsmen Trail asphalt repair, signage and brochures for parks, Laurier Woods boardwalk replacement, trails hazard tree removal, Oak Street Bridge replacement, Parks Street lighting, Parks Creek backflood control capacity upgrade study, Chippewa Creek erosion control project, floodplain mapping projects, etc. (c) The sole-benefitting capital levy applied to the Municipality of Callander is for the Lansdowne floodplain mapping project.
- **Ski Hill Request for Capital Costs:** This is for major upkeep of the NBMCA-owned fixed capital assets on the Laurentian ski hill. It is not a levy to member municipalities.
- **Parks Creek Backflood Control Use:** This is an estimated \$110,000 sole-benefitting levy to be applied to the City of North Bay if needed for the operation of the Parks Creek Backflood control structure in an extreme weather event. This structure has only been used a few times since its construction in the mid 1990s.
- **Matching Levy:** In preparing the 2023 Budget, it is assumed that NBMCA will receive a transfer payment from MNRF for \$133,490 and a matching municipal levy of \$133,490 to support: administration, watershed planning, flood and erosion control, flood forecasting, ice management. The non-matching levy is therefore \$1,579,715 (out of a total levy of \$1,713,206).

Bus. Unit: NBMCA Operations (Eligible for Transfer Payment)
Name: Administration
Account No: 31-00

Summary: Administrative activities related to providing programs and services of NBMCA.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	Transfer Payment	16,020.00
04	General Levy	123,191.00
13	Other Revenue	169,856.00
14	Interest Earned	18,896.00
	Total Revenue	327,963.00
Expense:		
30	Wages and Benefits	118,333.00
38	Per Diem	11,540.00
39	Members Mileage	5,500.00
40	Members Expense	2,200.00
41	Staff Mileage and Expense	3,200.00
42	Staff Certification and Training	4,487.00
43	Telephone	8,033.00
45	Insurance	9,891.00
48	Office Supplies	6,452.00
49	Postage	535.00
50	Equipment Purchase	250.00
51	Equipment Rental	2,420.00
52	Publications and Printing	1,500.00
58	Audit	11,139.00
60	Materials and Supply	3,000.00
61	Cons. Ontario Levy	28,618.00
62	Services	18,000.00
70	Rental Expense	85,824.00
73	Vehicle Gas	658.00
74	Accounting Services	1,680.00
78	Internal Chargeback	4,703.00
	Total Expenses	327,963.00
	Net	0

Budget Notes:

Other Revenue: Administrative Fee from capital budgets (WECL, Sect 28 Technical, Central Services, Lands Capital, IWM, DWSP)
Accounting Services: Accounting Software and Professional Support
Services: Employee & Family Assistance Program (EFAP), HR consultant, Actuarial services, subscriptions, memberships
Internal Chargeback Chargebacks for purchased vehicles (\$542) & computers (\$4,161) - Tangible Capital Assets.

Bus. Unit: NBMCA Operations
Name: On-site Sewage Systems (OSS) Program
Account No: 32-00
Summary: Costs directly related to undertake private sewage system approvals, inquiries and investigations per Ontario Building Code Part 8.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
05	Sole-benefitting Levy	9,000
06	Fees	1,050,000
13	Other Revenue	183,780
	Total Revenue	1,242,780
Expense:		
30	Wages and Benefits	983,956
41	Staff Mileage & Expense	3,000
42	Staff Certification & Training	10,000
43	Telephone	16,952
45	Insurance	19,782
47	Repair & Maintenance	10,000
48	Office Supplies	6,752
49	Postage	1,224
50	Equipment Purchase	5,000
51	Equipment Rental	4,493
52	Publications and Printing	500
54	Bank Charges	3,500
56	Credit Card Charges	24,000
58	Audit	4,774
59	Legal Services	1,500
60	Materials and Supplies	9,500
62	Services	23,000
64	Vehicle Lease	3,800
70	Rental Expense	62,450
73	Vehicle Gas	22,050
78	Internal Chargeback	26,547
	Total Expenses	1,242,780
	Net	0

Budget Notes:

Sole-benefitting Levy: From City of North Bay (\$9,000) for the re-inspection program as required by the City of North Bay Official Plan per the Trout Lake Management Plan.
 Fees: Based on a reasonable increase in fees to cover costs.
 Other Revenue: Deferred revenue, OSS Program Reserve
 Rental: NBMCA Office (\$43,000) and Parry Sound Office is (\$22,000).
 Internal Chargeback: Chargebacks for purchased vehicles (\$21,652) & computers (\$4,895) - Tangible Capital Assets.

Bus. Unit: NBMCA Operations
Name: Section 28 Regulations
Account No: 34-00

Summary: Activities required for undertaking Development, Interference and Alteration Regulations Program

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
06	Fees	62125
	Total Revenue	62,125
Expense:		
30	Wages and Benefits	54,200
42	Staff Certification & Training	1,000
49	Postage	101
60	Materials and Supplies	200
62	Services	800
73	Vehicle Gas	526
78	Internal Chargeback	5,298
	Total Expenses	62,125
	Net	0

Budget Notes:

Fees: Based on 2022 permit levels
Internal Chargeback: Chargebacks for purchased vehicles (\$1,626) & computers (\$3,672) - Tangible Capital Assets.

Bus. Unit: NBMCA Operations (Eligible for Transfer Payment)
Name: Watershed Planning
Account No: 35-00

Summary: Planning and Development: application review for natural hazards etc.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	MNRF Transfer Payment	22,690
04	General Levy	56,748
06	Fees	55,000
	Total Revenue	134,438
Expense:		
30	Wages and Benefits	123,034
41	Staff mileage and expense	1,862
42	Staff Certification & Training	1,500
60	Materials and Supplies	500
62	Services	7,000
78	Internal Chargeback	542
	Total Expenses	134,438
	Net	0

Budget Notes:

Fees: Based on 2022 permit levels
 Internal Chargeback Chargebacks for purchased vehicles (\$542) - Tangible Capital Assets.

Bus. Unit: NBMCA Operations (Eligible for Transfer Payment)
Name: Operation and Maintenance of Flood Control Structures
Account No: 36-00

Summary: Activities to operate, repair and maintain dams, weirs, pumps, and operate flood control lands

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	MNRF Transfer Payment	44,245
04	General Levy	102,475
	Total Revenue	146,720
Expense:		
30	Wages and Benefits	107,250
44	Taxes	11,880
45	Insurance	19,780
47	Repairs and Maintenance	1,000
60	Materials and Supplies	150
62	Services	300
72	Hydro	1,100
73	Vehicle Gas	3,420
78	Internal Chargeback	1,840
	Total Expenses	146,720
	Net	-

Budget Notes:

Internal Chargeback Chargebacks for purchased vehicles (\$1,843) - Tangible Capital Assets.

Bus. Unit: NBMCA Operations (Eligible for Transfer Payment)
Name: Erosion Control Maintenance
Account No: 37-00

Summary: Activities involving the operation, maintenance and repair of erosion control structures and associated lands

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	MNRF Transfer Payment	17,150
04	General Levy	43,497
	Total Revenue	60,647
Expense:		
30	Wages and Benefits	35,137
44	Taxes	6,789
45	Insurance	14,837
60	Materials and Supplies	500
72	Hydro	900
73	Vehicle Gas	1,183
78	Internal Chargeback	1,301
	Total Expenses	60,647
	Net	-

Budget Notes:

Internal Chargeback Chargebacks for purchased vehicles (\$1,301) - Tangible Capital Assets.

Bus. Unit: NBMCA Operations (Eligible for Transfer Payment)
Name: Flood Forecasting
Account No: 38-00

Summary: Comprehensive flood forecasting and warning program to reduce risk of loss of life and property damage due to flooding. Includes the monitoring of weather and streamflow conditions, precipitation gauges, conducting snow surveys, decision making and issuing statements and warnings, member on spring freshet and dam safety related committees.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	MNRF Transfer Payment	30,695
04	General Levy	72,364
	Total Revenue	103,059
Expense:		
30	Wages and Benefits	81,007
41	Staff Mileage & Expense	500
42	Staff Certification & Training	2,000
43	Telephone	8,354
47	Repairs and Maintenance	300
60	Materials and Supplies	900
62	Services	4,000
73	Vehicle Gas	1,050
78	Internal Chargeback	4,948
	Total Expenses	103,059
	Net	-

Budget Notes:

Internal Chargeback Chargebacks for purchased vehicles (\$542) & computers (\$4,406) - Tangible Capital Assets.

Bus. Unit: NBMCA Operations (Eligible for Transfer Payment)
Name: Ice Management
Account No: 39-00

Summary: Activities involving the monitoring and removal of ice at the Parks Creek Backflood Control Structure area for flood forecasting and prevention.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	MNR Transfer Payment	2,690
04	General Levy	6,539
13	Other Revenue	4,250
	Total Revenue	13,479
 Expense:		
30	Wages and Benefits	5,542
60	Materials and Supplies	600
62	Services	7,337
	Total Expenses	13,479
	Net	- 0

Budget Notes:
 Other Revenue: From 2022 Deferred

Bus. Unit: NBMCA Operations
Name: Water Quality Monitoring
Account No: 42-00

Summary: Activities related to water quality monitoring program including trends analysis.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
05	Sole-benefitting Levy	5,000
04	General Levy	4,997
	Total Revenue	9,997
Expense:		
32	Wages and Benefits	6,467
60	Materials and Supplies	1,500
62	Services	580
73	Vehicle Gas	1,450
	Total Expenses	9,997
	Net	-

Budget Notes:

Sole-benefitting Levy: City of North Bay amount of \$5,000 related to the Trout Lake Management Plan.
 Services: Analysis Expense

Bus. Unit: NBMCA Operations
Name: Interpretive Centre
Account No: 56-00

Summary: Revenue and Expenses associated with ownership, operation and maintenance of Interpretive Centre including Mortgage Loan Interest

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
09	Property Rental Revenue - Internal	143,622
10	Property Rental Revenue - External	48,785
13	Other Revenue	31,225
	Total Revenue	223,632
Expense:		
30	Wages and Benefits	103,053
45	Insurance	16,815
46	Natural Gas	16,500
47	Repairs and Maintenance	2,000
55	Interest Expense	25,464
60	Materials and Supplies	8,300
62	Services	32,000
71	Water	3,500
72	Hydro	16,000
	Total Expenses	223,632
	Net	-

Budget Notes:

Other Revenue From solar panels (\$6,225) and Central Services deferred revenue (\$25,000)
Interest Expense Mortgage Interest payments (North Bay office building "Intepretive Centre")
Services HVAC, Security, Elevator Maintenance, Cleaners

Bus. Unit: NBMCA Operations
Name: Outreach
Account No: 57-00

Summary: Revenue and Expenses for Educational Outreach,
 Communications and Community Partnering

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
03	Grants from Others	90,000
04	General Levy	13,404
06	Fees	1,000
07	Donations	2,000
13	Other Revenue	5,000
	Total Revenue	111,404
Expense:		
30	Wages and Benefits	13,550
41	Staff Mileage and Expense	500
53	Advertising	500
60	Materials and Supplies	854
62	Services	500
66	Consulting Services	95,000
TBD	Awards and Scholarships	500
	Total Expenses	111,404
	Net	-

Budget Notes:

Grants from Others: Tourism North Bay, North Bay Indigenous Friendship Centre
 Other Revenue: Sponsorships
 Services: Website consultant, printouts, banners, etc.
 Consulting Services: Miskwaadesi project

Bus. Unit: NBMCA Operations
Name: Lands and Properties Operations
Account No: 70-00

Summary: Revenue and Expenses for activities that maintain, protect, repair facilities and administer to NBMCA-owned properties and lands.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
04	General Levy	78,532
05	Sole-benefitting Levy	70,000
07	Donations	1,000
10	Property Rental Revenue - External	21,400
20	Shared Costs	13,000
	Total Revenue	183,932
Expense:		
30	Wages and Benefits	70,373
44	Taxes	15,275
45	Insurance	14,985
47	Repairs and Maintenance	1,500
50	Shared Cost LSHSC	8,313
52	Publications & Printing	2,500
60	Materials and Supplies	13,000
62	Services	48,000
64	Vehicle Lease	3,800
73	Vehicle Gas	4,560
78	Internal Chargeback	1,626
	Total Expenses	183,932
	Net	-

Budget Notes:

Sole-benefitting Levy: City of North Bay levy related to managing encampments on NBMCA properties in the City
 Rental Revenue: Pattison Signs \$19,835, Arugula Rent \$1,450, Day Care \$200
 Donations: From Drop Boxes and other Donors
 Shared Costs: From LSHSC (ski hill) for Hydro, Property Taxes, Security
 Services: Encampment response, Snow removal, Trail Pruning, Memberships
 Internal Chargeback: Chargebacks for purchased vehicles (\$1,626) - Tangible Capital Assets.

Bus. Unit: NBMCA Operations (Eligible for Transfer Payment)
Name: Source Water Protection
Account No: 83-00

Summary: Activities to prepare for implementing source protection planning for the watershed through the Drinking Water Act.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	MOE Transfer Payment	199,563
	Total Revenue	199,563
Expense:		
30	Wages and Benefits	156,381
38	Per Diem	4,620
39	Members Mileage	1,680
40	Members Expenses	200
41	Staff Mileage & Expense	1,540
43	Telephone	2,892
45	Insurance	2,550
48	Office Supplies	630
49	Postage	255
51	Equipment Rental	503
53	Advertising/Communications	250
58	Audit	765
60	Materials and Supplies	2,352
62	Services	399
67	Admin Overhead	5,588
70	Rental Expense	14,886
73	Vehicle gas	261
78	Internal Chargeback	3,811
	Total Expenses	199,563
	Net	0

Budget Notes:

Internal Chargeback Chargebacks for purchased vehicles (\$400) & computers (\$3411)
 - Tangible Capital Assets.

Bus. Unit: NBMCA Capital Project
Name: Lands and Property Capital for Conservation Areas/Trails
Account No: 86-00

Summary: Major Maintenance or Capital Expenditures on CA Lands or Properties as outlined in the Conservation Area Lands and Trails ten year capital forecast.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
04	General Levy	131,583
05	Special Levy	149,350
13	Other Revenue	262,001
	Total Revenue	542,934
Expense:		
30	Wages and Benefits	119,300
41	Staff Mileage & Expense	1,200
50	Equipment Purchase	5,000
60	Materials and Supplies	71,838
62	Services	291,036
66	Consulting Services	1,000
67	Administrative Overhead	50,568
73	Vehicle Gas	1,582
78	Internal Chargeback	1,410
XX	Other Reserve	
XX	Other Surplus	
	Total Expenses	542,934
	Net	-

Budget Notes:

Other Revenue: Deferred Revenue, Surplus 2022, OSS Reserve, Lands Capital Acquisition Reserve
Material and Supplies: Safety, signage and brochures, Laurier Woods boardwalk repair, culvert replacement
Consulting Services: Bridge Design/Construction, Forest Management Planning
Services: Tower deck repair, tower roof shingles, 2 HVAC units, 1 boiler, Kinsmen bridge repair, hazard tree removal.
Internal Chargeback Chargebacks for purchased vehicles (\$1410) - Tangible Capital Assets.
Other Reserve: \$10,000 every year for approx. 900m of Kate Paceway trail
Other Surplus: \$4,000 every year for 8 years to recover purchase expense for Shields McLaren

Bus. Unit: NBMCA Capital Project
Name: Central Services
Account No: 97-00

Summary: Major Maintenance, Capital Expenditures, Upkeep of Authority wide facilities and services that benefit multiple program areas.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
04	General Levy	58,967
13	Other Revenue	18,924
	Total Revenue	77,891
Expense:		
30	Wages and Benefits	21,639
50	Equipment Purchase	500
60	Materials and Supplies	13,080
62	Services	5,000
66	Consulting Services	25,000
67	Administrative Overhead	9,000
78	Internal Chargeback	3,672
	Total Expenses	77,891
	Net	0

Budget Notes:
 Other Revenue Deferred revenue
 Materials and Supplies Software
 Services City of North Bay IT services
 Consulting Services Asset Management Plan
 Internal Chargeback Chargebacks for purchased computers (\$3672) - Tangible Capital Assets.

Bus. Unit: NBMCA Study & Special Projects
Name: Section 28 Technical Project
Account No: 98-00

Summary: Preparation of Screening Maps of Regulated Areas (Generic Regulations) to control development, interference with wetlands and alteration to watercourses. This multi year project will result in hydrology delineation study, a comprehensive review of existing mapping and written policies.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	Transfer Payment	-
04	General Levy	180,714
13	Other Revenue	62,218
	Total Revenue	242,932

Expense:		
30	Wages and Benefits	98,422
41	Staff Mileage and Expense	1,500
42	Staff Certification and Training	2,500
60	Materials and Supplies	2,360
50	Equipment Purchase	4,500
52	Publications and Printing	1,500
62	Services	5,000
66	Consulting Services	100,000
67	Administrative Overhead	27,150
	Total Expenses	242,932

Net -

Budget Notes:

Transfer Payment: NDMP (MMAH) Intake 6 for the La Vase River floodplain mapping project
 Other Revenue: Deferred Revenue from 2022
 Equipment Purchase: Water level monitoring equipment
 Consulting Services: Consulting Services funding for La Vase River Flood Plain Mapping

Bus. Unit: NBMCA Capital Project
Name: Integrated Watershed Management
Account No: 99-00

Summary: Multi Year Implementation of the NBMCA Watershed Strategy
 GIS data management, Monitoring, Watershed Report Card,
 Mattawa flood risk assessment

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	Transfer Payment	30,000
04	General Levy	42,745
05	Sole-benefitting Levy	329,000
13	Other Revenue	55,243
	Total Revenue	456,988
Expense:		
30	Wages and Benefits	273,500
41	Staff Mileage and Expense	1,000
42	Certification and Training	2,000
50	Equipment Purchase	25,000
51	Equipment Rental	4,250
53	Advertising	5,000
60	Materials and Supply	11,856
62	Services	8,000
66	Consulting Services	70,000
67	Administrative Overhead	51,300
78	Internal Chargeback	5,082
	Total Expenses	456,988
	Net	-

Budget Notes:

Transfer Payment: Anticipated in 2023
 Sole-benefitting Levy: City of North Bay (\$299,000) and Callander (\$30,000) floodplain mapping
 Other Revenue: Deferred Revenue from 2022
 Equipment Purchase: Climate change station support equipment and installation
 Equipment Rental: For Field Measurements (Surveying)
 Advertising: Workshops, floodplain mapping consultations
 Materials and Supply: Data software, water quality testing
 Services: Fee review, watershed report card, lab analysis
 Consulting Services: Callander floodplain mapping, Peer review of Kaibuskong River floodplain mapping
 Administrative Overhead: Chargeback
 Internal Chargeback: Chargebacks for purchased vehicles (\$1,410) and computers (\$3,672) - Tangible Capital Assets.

Bus. Unit: NBMCA Capital Project
Name: WECl Project
Account No: 109-00

Summary: Water and Erosion Control Infrastructure projects for major maintenance of and studies on flood and erosion control structures.

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
01	MNR Transfer Payment	
05	Sole-benefitting Levy	175,100
13	Other Revenue	324,950
	Total Revenue	500,050
Expense:		
30	Wages and Benefits	29,800
47	Repairs and Maintenance	302,000
66	Consulting Services	142,000
67	Administrative Overhead	26,250
	Total Expenses	500,050
	Net	0

Budget Notes:

MNR Transfer Payment: Application for 2023-24 fiscal year submitted to MNRF mid-Feb. 2023
 Sole-benefitting Levy: Applied to the City of North Bay
 Other Revenue: Deferred Revenue from 2022
 Repairs and Maintenance: Oak Street bridge project, Parks Street lighting, Chippewa Creek erosion control
 Consulting Services: Oak Street bridge replacement consultant, Parks Creek backflood control capacity upgrade study

Bus. Unit: NBMCA Capital Project
Name: Mortgage Principal Repayment Capital
Account No: 110-00

Summary: Principal Repayment for the North Bay office mortgage loan

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
13	Other Revenue	19,100
	Total Revenue	19,100
Expense:		
90	Mortgage Principal	19,100
	Total Expenses	19,100
	Net	-

Budget Notes:
 Other Revenue Deferred revenue
 Mortgage Principal Principal repayment for the North Bay office mortgage loan
 Interest is paid through 56-Interpretive Centre Operations

Bus. Unit: Laurentian Ski Hill Operations
Name: Laurentian Ski Hill Operating
Account No: 114-00

Summary: Laurentian Ski Hill operations support

<u>Object Code</u>	<u>Revenue/Expense Category</u>	<u>2023 Budget</u>
Revenue:		
05	Sole-benefitting Levy	60,000
	Total Revenue	60,000
Expense:		
47	Ski Hill Operations	60,000
	Total Expenses	60,000
	Net	-

Budget Notes:

Sole-benefitting Levy: City of North Bay levy related to Laurentian Ski Hill operating costs

NEMOCA Capital
Levy Forecast
For the Ten Year Period of 2023 to 2032
For Member Municipalities

NBWCA CAPITAL PROGRAM & SERVICE AREA																		
Years	Lands and Property		WECI		Central Services		NWM		Section 28 Technical					Sub-Total	Sub-Total	Sub-Total	Ski Hill Assets Request (Not a Levy)	Total
	Sole-benefitting Levy	General Levy	Sole-benefitting Levy	General Levy	Sole-benefitting Levy	General Levy	Sole-benefitting Levy	General Levy	Sole-benefitting Levy	General Levy	Sole-benefitting Levy (North Bay)	Sole-benefitting Levy (Callander)						
2022	\$145,000	\$127,750	\$170,000	\$0	\$57,250	\$290,000	\$41,500	\$0	\$125,450	\$605,000	\$30,000	\$401,350	\$414,009	\$65,000	\$1,071,950			
2023	\$145,350	\$131,583	\$175,100	\$0	\$58,968	\$290,000	\$42,765	\$0	\$130,714	\$623,450	\$30,000	\$426,420	\$439,222	\$65,000	\$1,102,459			
2024	\$158,445	\$139,596	\$180,353	\$0	\$60,737	\$307,661	\$44,027	\$0	\$136,135	\$641,845	\$30,000	\$439,222	\$452,398	\$65,000	\$1,139,273			
2025	\$163,199	\$143,794	\$185,764	\$0	\$62,559	\$316,891	\$45,348	\$0	\$139,171	\$661,100	\$30,000	\$449,949	\$465,970	\$65,000	\$1,180,331			
2026	\$168,095	\$148,097	\$191,366	\$0	\$64,435	\$326,398	\$46,709	\$0	\$139,747	\$680,933	\$30,000	\$462,398	\$479,949	\$65,000	\$1,227,351			
2027	\$173,138	\$152,540	\$197,077	\$0	\$66,368	\$336,189	\$48,110	\$0	\$203,995	\$701,361	\$30,000	\$472,402	\$494,348	\$65,000	\$1,273,841			
2028	\$178,332	\$157,116	\$202,989	\$0	\$68,359	\$346,275	\$49,553	\$0	\$209,496	\$722,402	\$30,000	\$482,402	\$509,178	\$65,000	\$1,320,574			
2029	\$183,682	\$161,850	\$209,079	\$0	\$70,410	\$356,663	\$51,040	\$0	\$215,781	\$744,074	\$30,000	\$492,402	\$524,454	\$65,000	\$1,367,841			
2030	\$189,192	\$166,685	\$215,351	\$0	\$72,523	\$367,363	\$52,571	\$0	\$222,255	\$766,388	\$30,000	\$502,402	\$540,187	\$65,000	\$1,414,841			
2031	\$194,868	\$171,685	\$221,811	\$0	\$74,698	\$378,384	\$54,148	\$0	\$228,922	\$789,388	\$30,000	\$512,402	\$554,454	\$65,000	\$1,461,841			
2032	\$199,868	\$176,685	\$228,466	\$0	\$76,939	\$389,736	\$55,773	\$0	\$235,790	\$813,069	\$30,000	\$522,402	\$564,454	\$65,000	\$1,508,841			
Total Levy	\$280,993		\$175,100		\$58,968		\$371,745		\$180,714			\$1,037,459						

Last Year - 2022
Current Year - 2023

Descriptions:
General Levy: Levy apportioned to all member municipalities using the Modified Current Value Assessment provided by the Ministry of Natural Resources and Forestry (MNRF)
Sole-benefitting levy: for work undertaken by NEMOCA that solely benefits a municipality

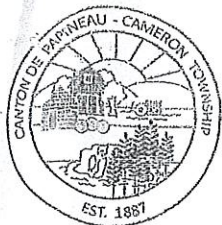
Lands & Property Activities in support of safe public access and use of CA owned properties including such things as trails, boardwalks, bridges, picnic tables, buildings, washrooms, signage, parking lots, roads and land acquisition.

WECI Water and Erosion Control Infrastructure activities to support major maintenance and capital improvements or repair to water and erosion control structures. This may include related studies. In 2023, it is planned to carry out a capacity upgrade study for the Parks Creek backflow infrastructure.

Central Services Capital or major maintenance in support of workshops, buildings and other types of infrastructure or equipment required as part the overall CA program
IWM Multi-Year Implementation of the Integrated Watershed Management Strategy and new CA Act deliverables (watershed-based strategy). Includes ongoing Lavase floodplain mapping, consultation for Chippewa Creek, Jessup/Parks Creek projects.
In 2023 work will be initiated for the Town of Mattawa Flood Hazard Risk Assessment.

Section 28 Expenses related to the implementation of the DIA regulations of the conservation authority, mapping for regulated areas.
Ski Hill Assets For improvement, Major Repair or Replacement of CA Owned Ski Hill Assets - not a levy

8.7 PAP-CAMERON RESOLUTION 2023-038



THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON

4861 Highway 17, P.O. Box 630, Mattawa ON P0H 1V0

Office: (705) 744-5610 • Fax: (705) 744-0434 • Garage: (705) 744-5072

Website: www.papineaucameron.ca

DATE: FEBRUARY 28, 2023

RESOLUTION NUMBER: 2023-38

MOVED BY:

M. Chenier

SECONDED BY:

[Signature]

THAT COUNCIL IS IN AGREEMENT TO SUPPORT
THE CITY OF NORTH BAY'S RESOLUTION 2023-82
DATED FEBRUARY 14, 2023 IN REGARDS TO THE
CONSTRUCTION FUNDING SUBSIDY (CFS) BY THE MINISTRY
OF LONG TERM CARE

AND THAT A COPY OF THIS MOTION BE PROVIDED TO
MINISTRY OF LONG TERM CARE, TREASURY BOARD, MPP
VICTOR FEDELI, AND MEMBER MUNICIPALITIES OF
CASSELL HOLM.

COPY

CARRIED:

[Signature]

(Mayor)

NOT CARRIED:

(Mayor)

Recorded Vote (Upon Request of Councillor _____) Section 246 (1) Municipal Act

RECORDED DIVISION VOTE	YES Signature	NO Signature	ABSTAIN Signature
Mayor Robert Corriveau			
Deputy Mayor Shelley Belanger			
Councillor Keith Dillabough			
Councillor Jason Bélanger			
Councillor Mélanie Chenier			



OFFICE OF THE CITY CLERK
Direct Line: (705) 474-0626, ext. 2510
Fax Line: (705) 495-4353
E-mail: Veronique.Hie@northbay.ca

February 16, 2023

Honourable Paul Calandra
Ministry of Long Term Care
400 University Avenue
6th Floor
Toronto, ON M5G 1S5

Dear Mr. Calandra:

This is Resolution No. 2023-82 which was passed by Council at its Regular Meeting of Council held Tuesday, February 14, 2023.

Resolution No. 2023-82:

"Whereas the recently announced Construction Funding Subsidy (CFS) by the Ministry of Long Term Care could have significantly benefitted the member funding Municipalities of Cassellholme;

And Whereas that funding was intended to incent new construction and provide financial stability during the recent unexpected construction cost and financing cost increases,

And Whereas Cassellholme's borrowing rate at Infrastructure Ontario will not be fixed until construction completion and has increased in the past year by approximately 2% representing about a \$1,500,000.00 annual increase to the Municipalities;

And Whereas the Provincial Construction Funding Subsidy was increased in 2020 and has not since increased with rising construction costs and borrowing costs, significantly increasing the financial costs to the member Municipalities;

And Whereas on an expected mortgage payment of \$6,000,000.00 per year, about \$2,000,000.00 is presently financed by Provincial CFS funding, leaving about \$4,000,000.00 in capital levies from the municipalities,

And Whereas with the CFS top-up funding the same \$6M would be paid by about \$5,000,000.00 in Provincial funding and \$1,000,000.00 in levies.